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"Calibrating the regulatory approach on new technologies"

Some reflections from an intermediary perspective

Warsaw, AIDA Conference, 12 April 2018 Nic De Maesschalck, BIPAR Director



### 1. THE APPROACH



#### **InsurHybrids**

Technology is an integral component for insurance intermediaries in the customer-insurer relationship. ( to this interaction they may add the human factor. )



From: IAIS, 2017, "Fintech Developments in the insurance sector"

"the variety of emerging **technologies** and **innovative business models** that have the potential to transform the insurance business is referred (throughout this document) as "InsurTech".

Technology: Artificial intelligence, Distributed Ledger, robo advice

Fintech business models: are based upon these technologies, peer to peer, etc.

## Calibrating the regulatory approach on **new technologies**

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Calibrating the regulatory approach on **innovation** 





### Some starting points...

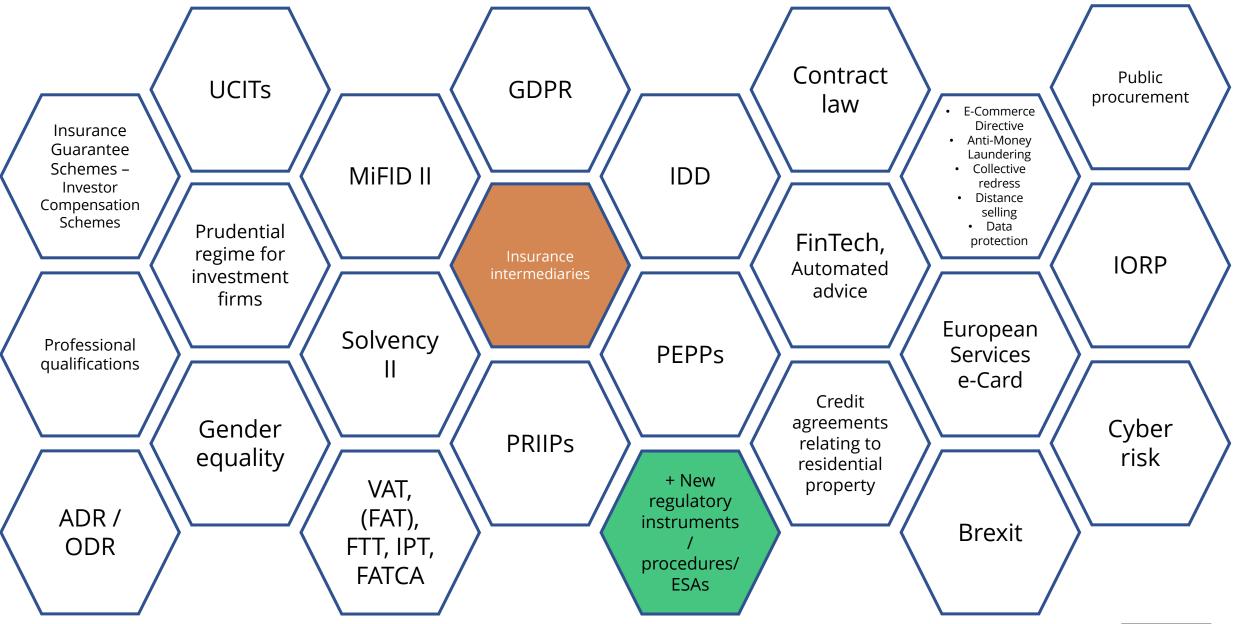
- There should be a constant search for a balanced regulatory approach that does not stifle innovation (while protecting consumers)
- The search for unnecessary overregulation should not be limited to those elements which would be a barrier for Fin/insurTechs in their development.
- A regulatory level playing field should be the basis of every regulatory initiative.



# Do we not **all** need/deserve a "sandbox" multidisciplinary approach in the insurance intermediation sector?



#### Overview of topics under discussion, revision, implementation in Europe, with a potential impact on intermediation



# 2. CHALLENGES IN THE CALIBRATION...



## What is the **main mission** of the regulator/ supervisor?

**Traditionally**, the mission of insurance supervisors:

to maintain or develop fair, safe and stable insurance markets for the benefit and protection of policyholders and to contribute to (global) financial stability.

Based upon IAIS mission statement



### What is **insurance**?

- In a quickly changing world do supervisors supervise the right (all) activities?
- Do they have the mandate?
- For example: guarantees embedded in a product



## Multidisciplinary approach both in **business** and in **regulation/ supervision**

Big data

Data protection

Cross selling

Cybersecurity

Gender equality



## Terminology in the rules... and know-how

- Consumer experience
- Peer to peer
- Internet of Things (IoT)
- Telematics
- Big Data
- Robo advisors
- Artificial Intelligence (AI)
- Distributed Ledger Technology
- Usage Based and On Demand Insurance

• ...





## How to calibrate the prudential approach?

New risks and new insurances for the new risks

BUSINESS INTERRUPTION, INTERRUPTION OF OPERATIONS - DATA AND SOFTWARE LOSS - FINANCIAL THEFT AND/OR FRAUD - CYBER RANSOM AND EXTORTION - INTELLECTUAL PROPERTY THEFT - INCIDENT RESPONSE COSTS - BREACH OF PRIVACY (COMPENSATION) - NETWORK SECURITY/SECURITY FAILURE (LIABILITY) - REPUTATIONAL DAMAGE - REGULATORY & LEGAL DEFENCE COSTS - FINE AND PENALTY - LEGAL PROTECTION - LAWYER FEES - ASSISTANCE COVERAGE - PSYCHOLOGICAL SUPPORT - PRODUCTS LIABILITY - DIRECTORS AND OFFICERS LIABILITY - TECHNOLOGY ERRORS AND OMISSIONS LIABILITY - PROFESSIONAL INDEMNITY - ENVIRONMENTAL DAMAGE - PHYSICAL ASSET DAMAGE - BODILY INJURY AND DEATH



### Dilemma?

## **Pooling** or **segmentation**? What is in the interest of the consumer?

- BIG data on risk or customers enables segmentation.
- Risks to undermine conventional risk pooling that is common to insurance.
  - Exclusion.
  - Affordability



### Dilemma?

### Innovation versus stability?



# 3. DOES THE IDD ALLOW FOR CALIBRATION?



### Regulatory calibration in IDD?

- Services and value chain may be unbundled or offered together
- Thinking in terms of processes rather than service provider
- Activity-based
- Distinction B to B / B to C



## Possible **practical** challenges (distribution)

- Scope: when is a (innovative) activity in/out scope?
- Boundaries sometimes difficult to identify (because of unbundled processes)
- IDD: activity based wide scope but some exclusions (ancillary intermediaries)



- Information transparency disclosures:
  - Pre-contractual info
  - Demands ad needs test
  - Suitability test ...
  - IPID / KID



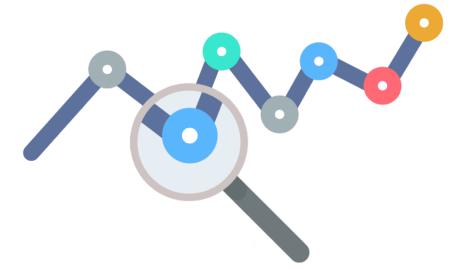
IDD: information requirements are clear and of high quality



#### **Product Oversight and Governance**

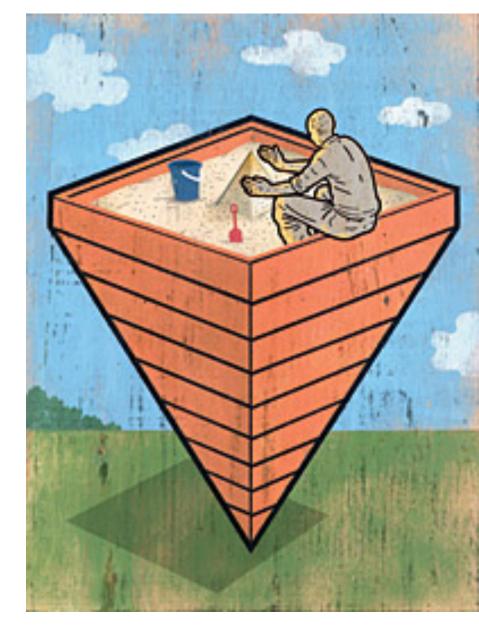
Should be applicable to **all** B to C products in particular to those which are sold without regulated intermediation.

Traceability IDD Solvency II





- Audit-style supervision versus "individual approach"
- Sandboxes for all?





#### **Provisional Summary**

- Level-playing field (fair markets)
- No polarization (processes)
- Insurance is trust... reputation
- Know-how and multidisciplinary approach



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